## UNITED STATES BANKRUPTCY COURT

	DISTRICT	OF Delaware
In Re. West Realm Shires Inc.	<b>§</b> <b>§</b>	Case No. 22-11183
Debtor(s)		Lead Case No. <u>22-11068</u>
		☑ Jointly Administered
Monthly Operating Repor	t	Chapter 11
Reporting Period Ended: 11/30/2024		Petition Date: <u>11/14/2022</u>
Months Pending: 25		Industry Classification: 5 2 3 9
Reporting Method:	Accrual Basis •	Cash Basis
Debtor's Full-Time Employees (current)	:	0
Debtor's Full-Time Employees (as of da	e of order for relief):	0
<ul> <li>⟨For jointly administered debtors, any requir</li> <li>✓ Statement of cash receipts and d</li> <li>✓ Balance sheet containing the sur</li> <li>✓ Statement of operations (profit of Accounts receivable aging</li> <li>✓ Postpetition liabilities aging</li> <li>✓ Statement of capital assets</li> <li>✓ Schedule of payments to profess</li> </ul>	isbursements nmary and detail of the assets	, liabilities and equity (net worth) or deficit
Postpetition liabilities aging Statement of capital assets Schedule of payments to profess Schedule of payments to insider All bank statements and bank re Description of the assets sold or	s conciliations for the reporting	•

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefore, Paperwork Reduction Act exemption 5 C.F.R.  $\S$  1320.4(a)(2) applies.

Pa	rt 1: Cash Receipts and Disbursements	<b>Current Month</b>	Cumulative
a.	Cash balance beginning of month	\$8,446,632,728	
b.	Total receipts (net of transfers between accounts)	\$42,572,789	\$397,470,341
c.	Total disbursements (net of transfers between accounts)	\$58,089,532	\$1,073,314,081
d.	Cash balance end of month (a+b-c)	\$8,431,115,985	
e.	Disbursements made by third party for the benefit of the estate	\$0	\$0
f.	Total disbursements for quarterly fee calculation (c+e)	\$58,089,532	\$1,073,314,081
	rt 2: Asset and Liability Status ot generally applicable to Individual Debtors. See Instructions.)	<b>Current Month</b>	
a.	Accounts receivable (total net of allowance)	\$182,278,281	
b.	Accounts receivable over 90 days outstanding (net of allowance)	\$0	
c.	Inventory (Book • Market O Other (attach explanation))	\$0	
d	Total current assets	\$10,626,080,376	
e.	Total assets	\$11,844,353,766	
f.	Postpetition payables (excluding taxes)	\$11,226,581,324	
g.	Postpetition payables past due (excluding taxes)	\$0	
h.	Postpetition taxes payable	\$0	
i.	Postpetition taxes pay due	\$0	
	Total postpetition debt (f+h)	\$11,226,581,324	
J.	Prepetition secured debt	\$0	
k.			
1.	Prepetition priority debt	\$0	
m.	Prepetition unsecured debt	\$164,532,148	
n.	Total liabilities (debt) (j+k+l+m)	\$11,391,113,472	
0.	Ending equity/net worth (e-n)	\$453,240,294	
Pa	rt 3: Assets Sold or Transferred	<b>Current Month</b>	Cumulative
a.	Total cash sales price for assets sold/transferred outside the ordinary course of business	\$50,000	\$40,544,207
b.	Total payments to third parties incident to assets being sold/transferred	-	
	outside the ordinary course of business  Net cash proceeds from assets sold/transferred outside the ordinary		\$0
c.	course of business (a-b)	\$50,000	\$40,544,207
Pa	rt 4: Income Statement (Statement of Operations)	<b>Current Month</b>	Cumulative
(No	ot generally applicable to Individual Debtors. See Instructions.)		
a.	Gross income/sales (net of returns and allowances)	\$0	
b.	Cost of goods sold (inclusive of depreciation, if applicable)	\$0	
c.	Gross profit (a-b)	\$0	
d.	Selling expenses	\$0	
e.	General and administrative expenses	\$11,315,464	
f.	Other expenses	\$-42,453,765	
g.	Depreciation and/or amortization (not included in 4b)	\$0	
h.	Interest	\$0	
i.	Taxes (local, state, and federal)	\$7,343	
j.	Reorganization items	\$43,353,603	
k.	Profit (loss)	\$-12,222,644	\$-1,212,847,132

Part 5:	Profe	essional Fees and Expenses					
				Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulative
a.	Debtor	's professional fees & expenses (bankr	uptcy) Aggregate Total	\$46,181,334	\$779,477,077		\$774,505,416
	Itemize	ed Breakdown by Firm					
		Firm Name	Role				
	i	AlixPartners, LLP	Other	\$3,324,398	\$67,319,018	\$3,324,398	\$67,319,018
	ii	Alvarez & Marsal North Ameri	Financial Professional	\$23,501,807	\$279,225,008	\$23,501,807	\$279,225,008
	iii	Ernst & Young LLP	Financial Professional	\$2,272,748	\$21,563,819	\$2,272,748	\$21,563,819
	iv	Kroll Restructuring Administrat	Other	\$1,048,950	\$27,598,225	\$1,048,950	\$27,598,225
	v	Landis Rath & Cobb LLP	Local Counsel	\$1,071,987	\$11,794,411	\$1,071,987	\$11,794,411
	vi	Owl Hill Advisory, LLC	Other	\$386,297	\$7,780,947	\$386,297	\$7,780,947
	vii	Perella Weinberg Partners LP	Financial Professional	\$461,899	\$49,443,093	\$461,899	\$49,443,093
	viii	Quinn Emanuel Urquhart & Sul	Special Counsel	\$911,622	\$47,634,760	\$911,622	\$47,634,760
	ix	RLKS Executive Solutions LLC	Other	\$1,163,580	\$35,570,078	\$1,163,580	\$35,570,078
	X	Sullivan & Cromwell LLP	Lead Counsel	\$12,038,047	\$231,547,718	\$12,038,047	\$226,576,057
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 Debtor's Name West Realm Shires Inc.
 Case No. 22-11183

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 c.
 All professional fees and expenses (debtor & committees)
 \$47,848,794
 \$884,482,181
 \$47,848,794
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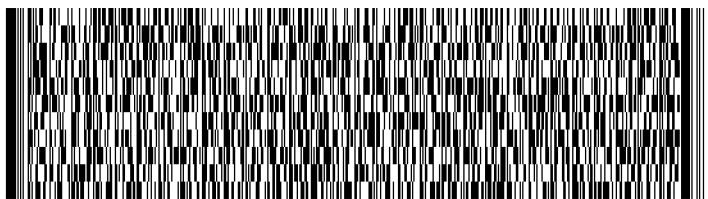
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Pa	rt 6: Postpetition Taxes		Cur	rent Month	Cumulative
a.	Postpetition income taxes accrued	(local, state, and federal)		\$0	\$0
b.	Postpetition income taxes paid (lo	ocal, state, and federal)		\$0	\$0
c.	Postpetition employer payroll tax	es accrued		\$0	\$0
d.	Postpetition employer payroll tax	es paid		\$0	\$0
e.	Postpetition property taxes paid			\$0	\$0
f.	Postpetition other taxes accrued (	local, state, and federal)		\$0	\$0
g.	Postpetition other taxes paid (local	ıl, state, and federal)		\$7,343	\$304,379
Pa	rt 7: Questionnaire - During this	reporting period:			
a.	Were any payments made on prep	etition debt? (if yes, see Instructions)	Yes 🔿	No 💿	
b.	Were any payments made outside without court approval? (if yes, so		Yes 🔿	No 💿	
c.	Were any payments made to or on	behalf of insiders?	Yes 🔘	No 💿	
d.	Are you current on postpetition ta	x return filings?	Yes •	No 🔘	
e.	Are you current on postpetition es	timated tax payments?	Yes •	No 🔘	
f.	Were all trust fund taxes remitted	on a current basis?	Yes •	No 🔘	
g.	Was there any postpetition borrow (if yes, see Instructions)	ving, other than trade credit?	Yes 🔿	No 💿	
h.	Were all payments made to or on the court?	behalf of professionals approved by	Yes 💿	No O N/A O	
i.	Do you have: Worker's c	ompensation insurance?	Yes •	No 🔘	
	If yes,	are your premiums current?	Yes •	No O N/A O	(if no, see Instructions)
	Casualty/pr	roperty insurance?	Yes •	No 🔘	
	If yes,	are your premiums current?	Yes •	No O N/A O	(if no, see Instructions)
	General lia	bility insurance?	Yes •	No 🔘	
	If yes,	are your premiums current?	Yes •	No O N/A O	(if no, see Instructions)
j.	Has a plan of reorganization been	filed with the court?	Yes •	No 🔘	
k.	Has a disclosure statement been fi	led with the court?	Yes •	No 🔘	
1.	Are you current with quarterly U.set forth under 28 U.S.C. § 1930		Yes •	No 🔿	

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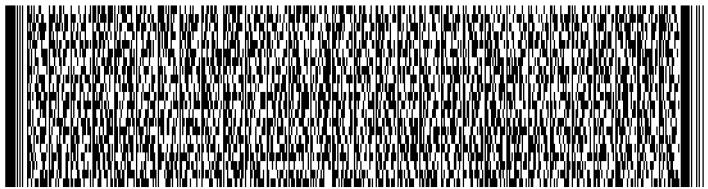
Debtor's Name West Realm Shires Inc. Case No. 22-11183 Part 8: Individual Chapter 11 Debtors (Only) Gross income (receipts) from salary and wages \$0 a. \$0 Gross income (receipts) from self-employment b. \$0 Gross income from all other sources c. Total income in the reporting period (a+b+c) \$0 d. \$0 Payroll deductions e. \$0 f. Self-employment related expenses Living expenses \$0 g. All other expenses \$0 h. \$0 Total expenses in the reporting period (e+f+g+h) i. Difference between total income and total expenses (d-i) \$0 j. \$0 List the total amount of all postpetition debts that are past due k. Yes ( No ( Are you required to pay any Domestic Support Obligations as defined by 11 1. U.S.C § 101(14A)? Yes O No O N/A • If yes, have you made all Domestic Support Obligation payments? **Privacy Act Statement** 28 U.S.C. § 589b authorizes the collection of this information, and provision of this information is mandatory under 11 U.S.C. §§ 704, 1106, and 1107. The United States Trustee will use this information to calculate statutory fee assessments under 28 U.S.C. § 1930(a)(6). The United States Trustee will also use this information to evaluate a chapter 11 debtor's progress through the bankruptcy system, including the likelihood of a plan of reorganization being confirmed and whether the case is being prosecuted in good faith. This information may be disclosed to a bankruptcy trustee or examiner when the information is needed to perform the trustee's or examiner's duties or to the appropriate federal, state, local, regulatory, tribal, or foreign law enforcement agency when the information indicates a violation or potential violation of law. Other disclosures may be made for routine purposes. For a discussion of the types of routine disclosures that may be made, you may consult the Executive Office for United States Trustee's systems of records notice, UST-001, "Bankruptcy Case Files and Associated Records." See 71 Fed. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the notice may be obtained at the following link: http:// www.justice.gov/ust/eo/rules regulations/index.htm. Failure to provide this information could result in the dismissal or conversion of your bankruptcy case or other action by the United States Trustee. 11 U.S.C. § 1112(b)(4)(F). I declare under penalty of perjury that the foregoing Monthly Operating Report and its supporting documentation are true and correct and that I have been authorized to sign this report on behalf of the estate. /s/ Mary Cilia Mary Cilia Signature of Responsible Party Printed Name of Responsible Party Chief Financial Officer 12/20/2024

Date

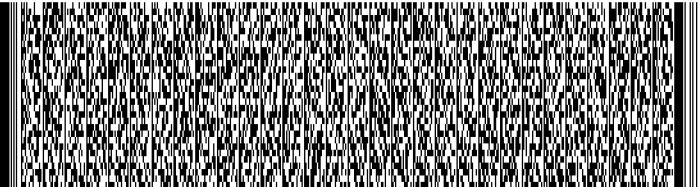
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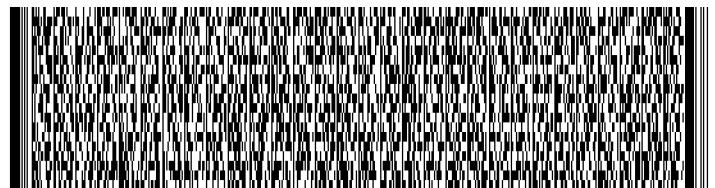
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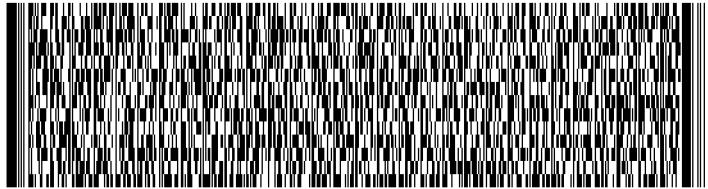


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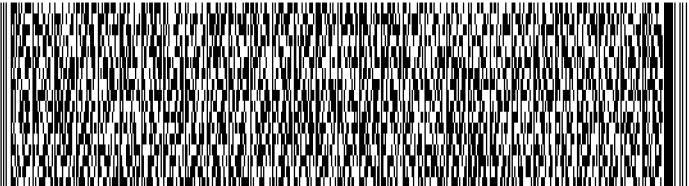
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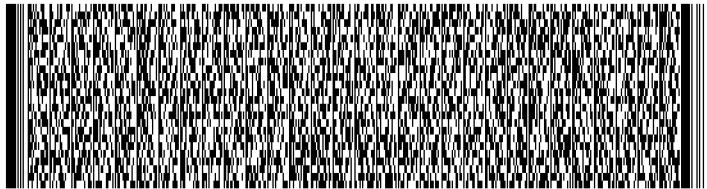


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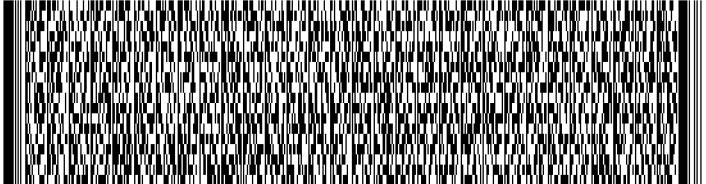
NonBankruptcy1to50



NonBankruptcy51to100



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